

## **The Palo Alto Mafia: A Mafia-Like Organization That Runs The Venture Capital Business**

How does one big bunch of venture capitalist investors always accept the same inner-circle set of fraternity buddies to invest in and make sure that their competitors never get any money?

How is it that this same, huge, group of investors always give entrepreneurs the same valuation offer, even though they have all agreed that they “will never discuss anything outside of this room” with the entrepreneur?

Is collusion, market-rigging, technology blockading, good-ole-white-boy privilege clubbing, frat-house bro-biz secret alliance meeting, woman and black discriminating going on in Silicon Valley and Wall Street? You bet it is!

If you web-search the “Angel-Gate Collusion Scandal”, you will read about how a reporter saw, and documented, a Silicon Valley secret meeting where investors were colluding on who would get funding, who wouldn’t and at what rates. The, now famous “Silicon Valley Anti-Poaching Scandal” has overtly proven that these people are classic “Cartel”,

It turns out, if you didn’t go to Stanford and get very hooked in to the VC club, or you are not part of the Indian-Elite sub-mafia, you are not getting funded.

With its deep CIA connections, Goldman Sachs’ alliances and enough cash to bribe Congress twenty times over, groups like the National Venture Capital Association (NVCA) raise concerns, across the board, about their potentially destructive play in the fall of innovation and the domestic economy in America.

This notoriously elitist, yuppie, privileged frat house crowd does not like anything that they can’t control. They have, in many cases,

agreed among themselves, which energy technology will be “allowed” to hit the market; which electric cars will, or won’t, get funded; which video delivery systems get to become dominant on the web; which social networks get all of the media (a large part of said media being owned and controlled by these men); and which other technologies live or die. These are the people involved in the vast number of sex scandals, murders-by-hooker, “sex yacht and sex penthouse” lurid news, rape lawsuits and other twisted perversions on the 6PM news. They are not nice people. One of them: Raj Gupta sits in Prison. Another: White Car Czar Steven Rattner was indicted for Securities Law Rigging. Ray Lane was indicted for massive tax evasion. They are all under investigation for shipping billions of tax dollars to Ireland and other tax hide-away’s. Eric Schmidt practically lives at the White House and is under investigation by hundreds of entities. The largest private investigation firm of the Elite’s was exposed in WIKI-Leaks calling Peter Thiel: “Fu\*cking Nuts”. Tim Draper wanted Silicon Valley to be so elite that he tried to make it into it’s own state. Joe Lonsdale is under lawsuit for rape. Mr. Hayes and Mr. Kumar were killed by Hookers. John Doerr and Vinohd Khosla are called out in national news stories for sex abuse, California Beach take-overs from the public and hundreds of billions of dollars in “Green Energy” kick-backs from their friend Steven Chu. The list of cringe-worthy news stories about these folks goes on and on.

If you are an outsider, or competitor, they can, and do, sabotage your company in no time flat with moles, hack attacks, DDOS attacks, media character assassination attacks, “Merchants of Doubt” (See the movie) aspersions, civic awards blockades, contract terms exclusions, hire-aways, anti-poaching cartel secret deals and a host of weapons that they use daily.

Do the Justice Department, The Securities and Exchange Commission, or other federal forces do anything about this? Not much. These men pay the bribes that keep Washington floating. They have paid hundreds of billions of dollars, in “tribute”, to the current Administration. It isn’t wise to bite the hand that feeds you.

The popular Web Blogs: The Corbett Report and The Alex Jones Show, along with many others, have released a number of documentaries detailing connections between the NVCA and unethical, and somewhat illegal activities.

### **How does this affect you?**

Got an invention? If you are not part of the Frat House club,  
***Fahgettabout it!***

Want to start a start-up? If you are not part of the Frat House club,  
***Fahgettabout it!***

Are you a woman? If you are not part of the Frat House club,  
***Fahgettabout it!***

Did you actually sneak your way past the golden gates and get funded but now find that some of your shareholders are forming a mutiny to toss you out. Did you really think some of those investors weren't actually part of the VC Cartel just waiting to merge their shares and toss you out after you had gotten the technology to work? Can you push back? If you are not part of the Frat House club,  
***Fahgettabout it!***

Are they not a "real" mafia-class Cartel, like the Al Capone and Columbian Cartel's. because they don't actually kill people? Do you think those 185+ sudden, mysterious, suspicious deaths that took place in the last 28 months involving bankers, reporters and technologists, who had rubbed these people side-ways, are unconnected? ***Fahgettabout it!***

This kinds of things do affect the average person by creating more discrimination that they have to endure, a worse economy, a less favorable impression of their country, deeper misogyny, less equality, more privilege. If it bothers you, and you have ever paid taxes, call the FBI, SEC, GAO and Congressional phone numbers that you see online and ask them what they are doing about it.

Here we take a look at a number of revelations that have emerged about the, quite criminal, operations of the Silicon Valley and Wall Street Cartel's that nobody that is supposed to be doing something about it, is doing anything about. Here's more:

Does the NVCA control the SEC as charged? Is the SEC serving the NVCA instead of the public? – Collusion, Cartels and Crime charged in unregulated elites club with no over-sight! – Bigger than **“ANGELGATE”** **(click for details)** – Did they order a **“murder for hire” on a whistle-blower**? – Are they killing competitors via collusion AND actually killing individuals with media and mobster “hit-jobs”? – Is Breyer the “Don”? – **FBI and Congress asked to investigate**

## [Upcoming venture capitalists collusion meeting!](#) | [Startable](#)

Are these people colluding at the 2010 **NVCA** meeting? That's right. The National Venture Capital Association. Where will the **collusion** stop?!?

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[http://www.thenewsdaily.org/wp-content/uploads/2015/01/SPIES-WHO-WENT-ROGUE\\_-THE-IN-Q-TEL-STORY.102d.mp4](http://www.thenewsdaily.org/wp-content/uploads/2015/01/SPIES-WHO-WENT-ROGUE_-THE-IN-Q-TEL-STORY.102d.mp4)

## **DC-based fund, Sands Capital, withheld filings that concealed Chinese influence over the White House, Patent Office, Judiciary & Facebook**

Contributing Writers | OPINION | [AMERICANS FOR INNOVATION](#) | Updated Mar. 09, 2014 04:45 p.m.  
ET | [Updated PDF \(post Scribd censorship\)](#)

Beijing Bedfellows

Parker Zhang, became “Chief of Patents” at Baidu in 2012. He worked for Fenwick & West LLP, 2006-2010. *Photo:* [Google+](#) More News! Jan. 30, 2014—Baidu says attorney Parker Zhang is “[Chief of Patents](#).” It is very unusual for a junior attorney to reach such a position of power. Zhang graduated from Michigan Law in 2005. He was an Associate at Fenwick & West LLP from 2006-2010. After less than a year as “IP Consultant” at Hewlett-Packard, he became “Chief of Patents” at Baidu, in about May 2012. [CLICK HERE for a bio](#). Marauding Obama Donors: Zhang’s move to Baidu, Inc. coincides with the unreported Sands Capital securities transactions analyzed below. Also during his move, Facebook went public, T. Rowe Price invested \$190.5 million in Facebook and \$147 million in Baidu. Fenwick & West LLP was Facebook’s securities and patent counsel. The *Leader v. Facebook* case was on appeal at the Federal Circuit where the judges were heavily invested in Facebook, and the S.E.C. Chair in Baidu (e.g.,



[T. Rowe Price PRGFX\)](#)

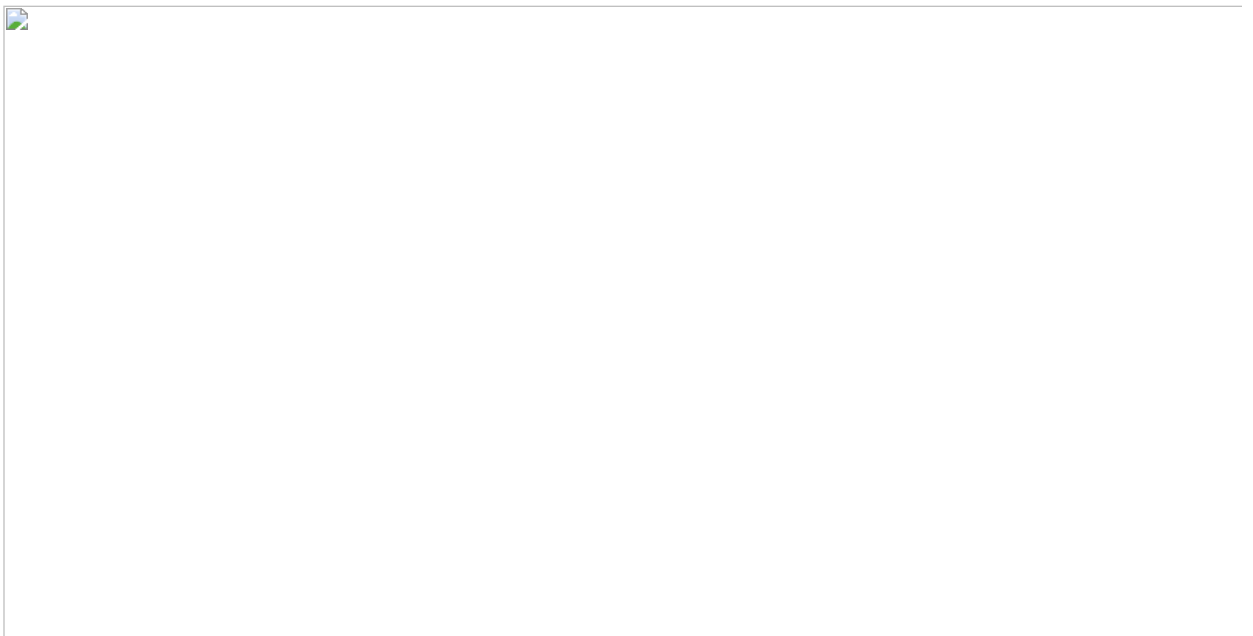


















# Why Some People (like the NVCA) Want MORE domestic spying!

There are over 40 different agencies and data harvesters watching and recording everything you do on your phone, computer, car and anything else electronic. That does not include the hackers, foreign governments and stalkers. They analyze you, with that information they try to trick you into purchasing or voting certain ways via subliminal messaging and mood manipulation. When you say, or write, something that makes any of them concerned, they increase their monitoring of you. Everybody now has an analysis file associated with their name. You are ranked by how much trouble you are likely to cause. Is that George Orwell's "1984"? The bigger question is: "Why did so many of the people we hired to run our countries go so overboard with digital manipulation?" It may have to do with the power of community and the abuse of the public, by a few, finally coming to light. The power of community brought the Catholic sex abuse catastrophe to light. The power of community changed the structure of the Middle East forever. The power of community made the internet the internet. Those who have chosen careers as dictators, mobsters and corrupt politicians HATE the internet and the power of community. The biggest push-back has come from the corrupt politicians because they are so well financed, and, they are financed by the tax money from the very community that now has the power. The power of community just became equal to the power of a billionaire's bank account. This is the greatest fear of the corrupt. The corrupt can only exist in the shadows. They can only steal tax money when nobody is looking. With the power of community, their schemes are crumbling. Their Solyndra's are crashing and burning. Their Madoff's are uncovered. Their Countrywide's are laid bare. Some of the corrupt Senators and their campaign backer billionaires are calling for "more surveillance", more control of access and more limits of free speech. This is because they are scared. Here is one example of a grand corruption that has recently been "outed" by the power of community: America was always viewed as the "Great Innovator of the World". That is no longer the case, thanks to a group called the National Venture Capital Association (NVCA). They conspire, collude, and coordinate who gets funded and who gets shut-down. If you compete with their boys, they blacklist you. If your new product might threaten their holdings, they use their Gust database and VC-Link and other data mining services to make sure

you never get any money for your idea, no matter how great it is. In a well known scandal called: "AngelGate", a group of VC's were documented having one of the weekly collusion meetings they all attend, to decide which insiders get to play the game and who gets rolled over. The founders of the NVCA are the same people involved in the sinister In-Q-Tel organization and the various "public information foundations" that are now under intense scrutiny for public policy manipulation. Even though they helped fund the internet, the VC's are not the smartest tools in the shed. They are not the "idea guys". They move like sheep in a herd. They are the ones that steal the ideas from the actual "idea guys". They did not have the vision to see that the internet was about to become their biggest enemy. When a VC see's an idea guy/gal's idea pitch they are thinking three things: 1.) "Can I get some free market research from this guy? 2.) Will this product compete with my portfolio and should I kill it? 3.) Is it really a good idea that I can steal and pass over to another NVCA VC so they can copy it and the idea guy will never be able to trace the theft back to me?" There is a reason they call them "vulture capitalists". The biggest myth about Silicon Valley venture capital money is that any outsider, who isn't in the Stanford frat club, will ever see any of that money. For the very insider, good-ole-boy, money to stay in the tight little insider circle, a facade of "the American Dream for ideas" had to be perpetrated. Now that all of the entrepreneurs can compare notes, valuations, IP thefts, patent protection sabotage and VC lies on the open internet and see that the entrepreneurs are just getting harvested and plucked like chickens. The VC's and campaign billionaires want everybody spied on, in their country, so they can get a heads-up on when the game is up, and try to forestall that day with disinformation. Always slow to the table though, the NVCA manipulations have yet to realize that the day has already passed them by.

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————— Investigators say that, Democratic party operatives David Plouffe, Rahm Emanuel, Steven Rattner, Bill Daly, David Axelrod and Robert Gibbs arranged with Silicon Valley investors to take over the lithium battery industry in order to monopolize the trillions of dollars of lithium, and related mining deals, in Afghanistan. They say that they traded federal funding for campaign support assisted by Harry Reid and Dianne Feinstein, who received numerous stock and cash kickbacks in the scheme. They say they used the money to fund political campaigns. They used the Silicon Valley investors internet companies to manipulate voter perceptions and web searches in favor of their agenda. The Silicon Valley investors received: favorable federal laws, tax gifts, free federal loans, stock bumps and other perks. The Silicon Valley investors mining resources exploitation companies: Abound, Solyndra, Fisker, Ener1, Tesla, and many, many more, that received the Department of Energy kickback funds, managed by Steven Chu, have all either failed, been raided, been charged with fraud or otherwise turned out to be disasters because they were based on a financial fraud skimming scheme instead of a good business plan. All of these facts are known, in great detail, by many investigators. Nearly a million pages of evidence exist. A Special Prosecutor is required to perform proper prosecutions. ————— Zhang had only five years of experience before jumping to the top intellectual property job at Baidu. Baidu is one of the largest technology companies with \$23B in



revenue and 21,000 employees. This would place the company around 130th on the [Fortune 500](#) list; along with U.S. Bank, Time Warner, and Goodyear. It appears that the Facebook IPO feeding frenzy was orchestrated in both the U.S. and China. This supports the hypothesis that the NASDAQ “glitch” was a smokescreen. Breaking News! Jan. 29, 2014—S.E.C. Chair Mary L. Schapiro held stock in both Facebook & Baidu (China) *before* the Facebook IPO via her investment in [T. Rowe Price Growth Stock Fund \(PRGFX\)](#), which was up to \$600,000, according to [Schapiro's financial disclosure](#).

 [Todd Y. Park](#)

Mary L. Schapiro, Chair, S.E.C.; held stock in Facebook and Baidu before the Facebook IPO, along with *Leader v. Facebook* judges and Patent Office; ignored whistleblower warnings. *Photo: NYTimes*. In addition to warnings about fabricated mobile revenues, her S.E.C. agency also *ignored* numerous whistleblower warnings of improper “dark pools” activity, including failure to disclose to investors that Facebook had been judged guilty on 11 of 11 federal counts of infringing Columbus innovator Leader Technologies’ U.S. Patent No. 7,139,761 for social networking—the core technology engine running Facebook. Evidently, Schapiro knew about Facebook Chairman James W. Breyer’s intention to exploit Leader’s technology in China also, where his father, John P. Breyer, operates IDG-Accel-China.


 Baidu, Inc., Beijing, China - corporate headquarters

Fig. 1—Sands Capital Management, LLC injected Chinese influence into Obamacare. Sands Capital, the 7th largest fund investor in the May 2012 Facebook IPO, secretly acquired over \$200 million in Athenahealth holdings just as President Obama moved Todd Y. Park, Athenahealth’s founder, from HHS to the White House, on Mar. 9, 2012..

 [Gordon K. Davison](#)

Gordon K. Davidson, Fenwick & West LLP; current Facebook securities and patent counsel; Leader Technologies former corp. counsel (c.a., 2001-2004). *Photo: Fenwick & West*. At the same time, Sands Capital secretly slipped in its holding in Baidu, Inc., sometimes called the Chinese Facebook. Baidu is notoriously controlled by the Chinese Communist Party. Baidu’s CEO, Robin Yangong Li, started his job in Jan. 2004—the same month Mark Zuckerberg started Facebook after stealing Leader Technologies’ source code via attorney firm Fenwick & West LLP, we believe. Facebook also went public during this same time (with Fenwick & West LLP as their lead securities and intellectual property counsel). Again, Sand Capital did not provide proper notice of its Facebook stock acquisition. The juxtaposition of these three notice failures, combined with HealthCare.gov’s claim that its software platform running on Facebook and other “open source” software, signals obvious collusion to deprive Leader Technologies of its private property rights—government confiscation of property. It also proves Chinese meddling in America’s data infrastructure and the Obama White House cabinet. This picture shows the logo of Baidu

on its headquarters. *Photo: AFP/Getty Images/Forbes/via @daylife*. (Jan. 28, 2014)—Washington DC-based [Sands Capital Management, LLC](#), the seventh largest fund investor in Facebook, failed to file three critical Facebook, Athenahealth, and Baidu-China (“the Chinese Facebook”) disclosures with the U.S. Securities and Exchange Commission (S.E.C.) during the period of May-August 2012. These disclosures would have signaled serious conflicts of interests within the Obama administration, especially the complicity of Wall Street and the White House’s Silicon Valley donors with likely undue Chinese influence over Obamacare. Pres. Obama and Todd Y. Park blatantly violated conflict of interest laws

 [Todd Y. Park](#)

Todd Y. Park, U.S. CTO; HealthCare.gov architect; Athenahealth, founder; Castlight Health, founder. *Photo: White House*. These Sands Capital filing failures occurred just as President Obama moved Todd Y. Park as chief technology officer (CTO) of Health and Human Services to the White House on Mar. 9, 2012. By this time, Park had *already* embedded his Athenahealth and Castlight Health technology deeply into HealthCare.gov.

 [Ann Huntress Lamong - Managing Partner, Oak Investment Partners; Director, Castlight Health; former Director, Athenahealth; former Director, National Venture Capital Association \(NVCA\); adviser to Todd Y. Park, U.S. Chief Technology Officer; collaborator with James W. Breyer, Accel Partners LLP, Robert C. Ketterson, Fidelity, Anne Rockhold, Vanguard; Investor, Meritech Management; wife of Edward "Ned" Lamont, grandson of JPMorgan Chase & Co. founder, Thomas W. Lamont](#)

Ann H. Lamont, Director of Todd Y. Park’s Castlight Health; former director of Todd Y. Park’s Athenahealth; former director of NVCA with James W. Breyer, Accel Partners, among other Facebook cartel principals; Mng. Prtnr. Oak Investment Partners; husband Edward is grandson of JPMorgan Chase & Co. founder Thomas W. Lamont. [Lamont is a heavy investor in Goldman Sachs, Morgan Stanley and JPMorgan](#)—Facebook’s underwriters. *Photo: Stanford*. However, [Todd Y. Park](#) was the founder of both Athenahealth and Castlight Health. His brother, Edward Y. Park, is the chief operating officer of Athenahealth. JPMorgan insider and Obama campaign financier, [Ann H. Lamont](#), was an Athenahealth director with Park and his brother. NVCA: Cesspool of White Collar Corruption

 [James W. Breyer, Facebook, Accel Partners LLP](#)

James W. Breyer, Facebook; Managing Partner. Accel Partners LLP; NVCA Fmr. Chairman (2004). *Photo: Der Spiegel*. Ann H. Lamont is also an investing partner with Facebook’s James W. Breyer. She is also a fellow former director with Breyer at the [National Venture Capital Association \(NVCA\)](#). Reporting new stock acquisitions to the S.E.C. is routine. “Form SC 13G” reports are an essential tool

used by investors to know when funds add new stocks to their portfolios. Without those notices, new acquisitions can easily be missed. Independent stock analysts like [Morningstar](#) monitor them and create daily alerts of new acquisitions to the market as well as to watchdogs.

 [Todd Y. Park](#)

Frank M. Sands, Sr., Sands Capital Management, LLC. Failed to file timely notices. [Virginia.edu](#)

 [Todd Y. Park](#)

Frank M. Sands, Jr., Sands Capital Management, LLC. Failed to file timely notices. [Virginia.edu](#) Had Sands Capital filed timely, accountability questions could have been triggered. As it happened, they slipped the holding quietly onto their quarterly reports, thus avoiding transparency. The activities of these companies impact American healthcare and data security priorities. America was not given the opportunity to scrutinize this activity until now, ***after the damage*** has been done.

#1: ATHENAHEALTH, INC.

 [Sands Capital Management, LLC ATHENAHEALTH, INC. holdings, Table, SEC EDGAR](#)

Fig. 2—Sands Capital Management, LLC ATHENAHEALTH, INC. holdings—Holdings Reports, SEC EDGAR. Yellow highlighted rows show reporting periods in which no notices of acquisitions were filed by compliance officer, Robert C. Hancock. These notices are important filings for fraud watchdogs.

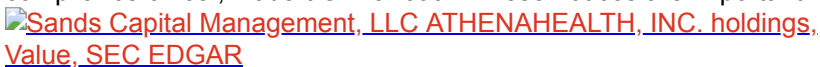


 [Sands Capital Management, LLC ATHENAHEALTH, INC. holdings, Value, SEC EDGAR](#)

Fig. 3—Sands Capital Management, LLC ATHENAHEALTH, INC. holdings—Value Reports, SEC EDGAR. The yellow highlighted box shows the periods where no acquisition notices and no-fraud certifications were filed. In short, Sands Capital acquired over \$200 million in Athenahealth stock without regulatory oversight. S.E.C. Chairman [Mary L. Schapiro](#) had financial holdings in funds invested in Athenahealth, e.g., [Vanguard Extended Market \(VEXMX\)](#). On May 14, 2010, 506,000 shares of Athenahealth appeared out of thin air on the [Sands Capital Management, LLC quarterly report](#). More and more stock just started appearing each quarter, all without acquisition notices. Then on May 14, 2012, hundreds of millions more shares appeared out of thin air—214 million more. Just a few weeks earlier, President Obama had appointed Todd Y. Park as U.S. chief technology officer. Park had already deeply embedded Athenahealth's software code into the bowels of HealthCare.gov. In fact, no notices of acquisition were filed for Athenahealth until Feb. 2013. Why is this S.E.C. irregularity significant? The public has an interest in insuring that government vendors and officials are trustworthy. [HealthCare.gov](#) is making false "open source" intellectual property claims, but since HealthCare.gov is not a transparent

development, no public scrutiny is possible. The federal confiscation of private properties continues unabated. The agenda is very evidently being railroad. In addition, the involvement of the Chinese government in U.S. infrastructure raises critical national security questions. Todd Y. Park's ethics disclosures are missing. Tellingly, Parks' ethics disclosure is missing from the [U.S. Office of Government Ethics](#) website. By contrast, even Hillary R. Clinton's is there. Parks' close relationships with associates of Athenahealth, Castlight Health, Baidu-China and Sands Capital Management, LLC show that any decision he has made involving these players benefits him personally.

 [Robert Kocher, MD, Director, Castlight Health, founded by U.S. CTO, Todd Y. Park; former member, National Economic Council; Special Adviser to Barack Obama on Health Policy \(chief architect of Obamacare\)](#)

Robert Kocher, MD, Director, Castlight Health, founded by U.S. CTO, Todd Y. Park; former member, National Economic Council; special adviser to Barack Obama on Health Policy (chief architect of Obamacare). *Photo: Washington.edu*. Hindsight being 20-20, it should be noted that [Robert Kocher, MD](#), President Obama's chief healthcare policy adviser on Obamacare, had matriculated by 2011 to: (1) Castlight Health as director along with Ann H. Lamont, Todd Y. Parks' other company, (2) Park's venture capitalist, Venrock, and (3) McKinsey & Co. and the Brookings Institution, who are both Facebook's COO, Sheryl K. Sandberg's former clients.

 [Lawrence "Larry" Summers](#) Director, Square; Adviser, Andreessen-Horowitz; Former Director, National Economic Council (2008 bailout); former Treasury Secretary; Former Chief Economist, World Bank; mentor to Facebook's Sheryl K. Sandberg; mentor to DST-Moscow's Yuri Milner; godfather to Russian oligarch Alisher Usmanov; believed to be one of the prime organizers behind the Facebook cartel

Lawrence "Larry" Summers. Director, Square; Adviser, Andreessen-Horowitz; mentor to Facebook's Sheryl K. Sandberg, Russian oligarchs Yuri Milner and Alisher Usmanov; former director, Barack Obama's National Economic Council (2008 bailout); believed to be one of the prime movers behind the Facebook cartel. *Photo: Life*. Kocher's other boss at the White House, National Economic Council chairman [Lawrence "Larry" Summers](#), also works for the Brookings Institution. In short, Kocher's post-administration job hunt appears to have been political revolving door payback. Events are being coordinated. In addition, the list of funds pouring cash into Athenahealth and Castlight Health is a clone of Facebook's and Baidu's lists. Blackrock, Morgan Stanley, T. Rowe Price, Fidelity, Vanguard, Goldman Sachs, JPMorgan, etc. The evidence is clear. These funds are **coordinating** these events while the U.S. Congress and American people are sidelined. It appears time for Congress to take control, pass legislation to return confiscated properties, impeach and replace many corrupted judges, change the legal discipline procedures by putting lay people in charge, put wrongdoers in jail, establish a Special Prosecutor, and call a Constitutional Convention to change the elements of our system that let this

happen. Our system of government appears to have been badly damaged by unscrupulous people, mostly lawyers, who no longer respect our laws, and clearly do not intend to follow them.

## [Silicon Valley Watcher – at the intersection of technology and media: A Top Story..](#)

...the plaintiffs had strengthened and that it was less than a \$20m settlement paid by Lucasfilm, Intuit, and Pixar who were also part of the **collusion**. The National Venture Capital Association (**NVCA**) and...

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[siliconvalleywatcher.com/mt/archives/top\\_stories/](https://siliconvalleywatcher.com/mt/archives/top_stories/)

## National Venture Capital Association (NVCA) collusion

AFI researchers have already proven NVCA connections with James W. Breyer, Accel Partners, LLP, Facebook's first chairman and largest shareholder, among six of the ten top mutual fund investors in the Facebook IPO, namely (1) Goldman Sachs, (3) Fidelity, (4) T.Rowe Price, (5) Morgan Stanley, (6) Blackrock and (9) Vanguard. Sands Capital's association with Todd Y. Park ties Sands Capital to the NVCA as well through Castlight and Athenahealth director, Ann H. Lamont. This now proves that at least seven out of the ten top institutional investors in Facebook were colluding with James W. Breyer to steal Leader Technologies' social networking invention. The Baidu association shows that the collusion also incorporates Breyer's designs for China.

#2: BAIDU, INC.

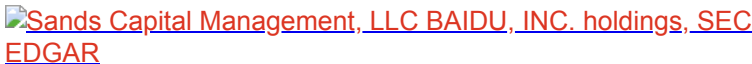
 [Sands Capital Management, LLC BAIDU, INC. holdings, SEC EDGAR](#)

Fig. 4—Sands Capital Management, LLC BAIDU, INC. holdings, SEC EDGAR. Yellow highlighted rows show reporting periods in which no notices of acquisition were filed by compliance officer, Robert C. Hancock. These notices are important filings for fraud watchdogs.


 [Sands Capital Management, LLC BAIDU, INC. holdings, Value, SEC EDGAR](#)

Fig. 5—Sands Capital Management, LLC BAIDU, INC. holdings, SEC EDGAR. The yellow highlighted box shows that no acquisition notices and no-fraud certifications were filed. In short, Sands Capital acquired over \$2 billion in Baidu stock without regulatory oversight. These holdings commenced concurrent to the appointment of Todd Y. Park to U.S. CTO on Mar. 9, 2012, after Park had led the development of HealthCare.gov at Health and Human Services, including the embedding of his Athenahealth and Castlight Health software in the HHS infrastructure.

## [Jim Breyer - Wikipedia, the free encyclopedia](#)

**James W. "Jim" Breyer** (born 1961) is an American venture capitalist, founder and CEO of **Breyer Capital**, an investment and venture philanthropy firm, and a partner at Accel Partners, a venture capital firm.

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## **Americans For Innovation: WHITE HOUSE SCANDAL SPREADS TO**

WHITE HOUSE SCANDAL SPREADS TO LEADER V. FACEBOOK ... **Collusion** (Allegations) Trade Secrets Theft; Market Manipulation ... **James W. Breyer**, Accel Partners LLP; Facebook director; client of Fenwick & West LLP since the 1990's; ...

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[americans4innovation.blogspot.com/2013/05/white-house-scandal-spreads-to-le...](https://icons.duckduckgo.com/ip2/americans4innovation.blogspot.com/2013/05/white-house-scandal-spreads-to-le...) [More results](#)

## [James Breyer profiles | LinkedIn](#)

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[linkedin.com/pub/dir/James/Breyer](https://www.linkedin.com/pub/dir/James/Breyer) [More results](#)

## [The First: Jim Breyer is speaking at Collision 2015 | COLLISION](#)


The First: Jim **Breyer** is speaking at Collision 2015 Posted by: Hugh Gallagher – Posted at: 4:45 pm on December 4, 2014 Category: News

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[collisionconf.com/news/jim-breyer-collision](https://collisionconf.com/news/jim-breyer-collision) **The next Sands Capital holding to appear out of nowhere is Baidu, Inc.** Closely aligned with China's Communist government, Baidu is sometimes called "the Chinese Facebook." [Facebook](#) is rumored to have partnered with Baidu. Baidu notoriously violates human and intellectual property rights. This alliance was concurrent with [James W. Breyer's](#) movement of tens of billions of venture capital funds out of the United States and into the control of his reclusive father, John P. Breyer, chairman, IDG-Accel-China. Not only did Sands Capital fail to file a notice of acquisition, but their quarterly report on Aug. 14, 2013 reveals a whopping 12,539% jump in holdings. ***That is an unregulated \$867 million change in value.*** To our knowledge, neither the market nor regulators even noticed. This destroys the basic principle of transparency. These risks certainly deserve serious investigation before permitting these people to get access to America's healthcare and data infrastructure. As Eric Snowden proved, it doesn't take much to copy millions of files into the hands of one's adversaries. Most notable about the sudden appearance of the Baidu Inc. holding is that it occurs just as Athenahealth's founder, Todd Y. Park, is moving from his position as the chief architect of HealthCare.gov at HHS to [Chief Technology Officer for the United States by President Obama, on Mar. 9, 2012](#). And, it occurred at the same time as Sands Capital's 214 million unregulated share acquisition.

 <http://thebigtakedown.files.wordpress.com/2015/08/84041-sands-capital-baidu-holding-change.jpg>

On Mar. 29, 2012, just 20 days after Pres. Obama's appointment of Park, [Baidu filed a Form 20-F](#), which is a financial disclosure equivalent to an S-1 public stock prospectus. The timing is six weeks before the Facebook IPO. [On p. 98, Baidu discloses](#) that its three principal shareholders are:

 [Baidu, Inc., Beneficial Ownership; Robin Y. Li, Handsome Reward Limited \(British Virgin Islands\), Baillie Gifford, T. Rowe Price](#)

[Baillie Gifford and T. Rowe Price](#)

were #2 and #3 behind Goldman Sachs in the Facebook IPO just six weeks later.

 <http://thebigtakedown.files.wordpress.com/2015/08/bae6a-robin-li-yanhong-baidu.jpg>

Fig. 6—Robin "Handsome Reward" Yangong Li was installed as CEO of Baidu in Jan. 2004, the very same month that Mark Zuckerberg claims to have built Facebook "in one to two weeks" Leader Technologies said it took them \$10M and 145,000 man-hours to invent social networking. They finished debugging a critical module on Oct. 28, 2003, the same night Zuckerberg hacked the House sites at

Harvard. *Photo: L'Express*. Evidently, Baidu's [Robin Yanhong Li](#) was self-conscious about his newfound wealth, hence the Freudian name he gave for his stock holding—Handsome Reward. Who was doing the rewarding? The evidence is overwhelming. It is James W. Breyer and the Facebook cartel who made Robin Li their front boy in China, just like they made Mark Zuckerberg their front boy in the U.S. Big Lies The world cannot hope to advance when its core infrastructures are founded on these Big Lies. Any engineer worth his salt knows that a good building cannot be built upon a corrupt foundation. This is both a law of physics, and a Law of God. Baidu and Facebook CEOs started the same month—Jan. 2004

 [Todd Y. Park](#)

Robin Y. Li, CEO, Baidu, Inc.; appointed Jan. 2004, the same month James W. Breyer, Accel Partners LLP, picked Mark Zuckerberg to start Facebook with stolen code from Columbus innovator Leader Technologies. *Photo: RudeButGood*. Robin Y. Li became CEO of Baidu in Jan. 2004. Coincidentally, that is the *very same month* Mark Zuckerberg claims he started Facebook (“[in one to two weeks](#)”) and launched it on Feb. 4, 2004. The name of his British Virgin Islands hide away for his Baidu holdings probably says it all—Handsome Reward. The common denominator between the Chinese and American Facebooks is James W. Breyer. At that time was chairman of the National Venture Capital Association, managing partner of Accel Partners LLP, soon to be if not already largest Facebook shareholder, and fellow client of Fenwick & West LLP with Columbus innovator Leader Technologies, Inc.—the proven inventor of social networking. Robin Li's handsome reward is his willingness to be Breyer's Chinese front face. Worried about signaling Chinese involvement Sands Capital appears to have been worried about the appearance of impropriety? Had they disclosed Baidu in a timely way, eyebrows would have been raised about possible Chinese involvement in the Obama cabinet, as well as in American healthcare and data infrastructure. Something is clearly amiss, otherwise, why would the Baidu nondisclosure be such an outlier in Sands Capital Management, LLC's SEC reporting? American securities watchdogs were busy chewing on bones Breyer threw their way


 [American regulators during the Facebook IPO acted chased the bones fed them by Facebook's chief handler, James W. Breyer](#)

Fig. 7—Administration and Judicial Watchdogs were busy chewing on their Facebook cartel bones. The United States top law enforcement officers and regulators, namely Eric H. Holder, Mary L. Schapiro, Rebecca M. Blank and David J. Kappos were *silent* during Sands Capital's misconduct. They were busying chewing on the bones that the Facebook cartel had already thrown them. The current Commerce Secretary, Penny S. Pritzker, continues the deafening silence. *Graphic: C/ker.com*. But lest we wonder where our U.S. securities regulators were during this shell game, the Facebook cartel had that covered too. They had already ensured for S.E.C. Chair [Mary L. Schapiro](#), Commerce Secretary #1 [Rebecca M. Blank](#), Commerce Secretary #2 [Penny S. Pritzker](#), Patent Office Director [David J. Kappos](#),

Attorney General [Eric H. Holder](#) and Chief Justice [John G. Roberts, Jr.](#) were well cared for. Among the five Obama administration senior officials alone, they hold at least 177 Facebook “dark pools” funds. In fact, no one in the Obama administration or judiciary had more Facebook cartel dark pool funds than Chairman Schapiro and Secretary Blank. See two previous posts. These dogs won’t hunt. They’re too well fed.

### #3: Facebook, INC. **The next Sands Capital holding to appear out of thin air is Facebook, Inc.**

Again, they did not file a Form SC 13G acquisition notice in their [May 14, 2012 reporting](#), which is just four days before the May 18, 2012 Facebook IPO. We’re taking bets that Sands Capital will blame it on the NASDAQ “glitch.” The purpose of the glitch appears to us to be a smoke screen for these sorts of shady activities. Then, without filing the stock acquisition notice Form SC 13G subsequently, like they did on all their other stock purchases (except Athenahealth and Baidu), on [Aug. 13, 2012](#) they simply include their Facebook holding of 11.6 million shares valued at \$362 million on their quarterly report. Why such blatant disregard for SEC disclosure rules? Rules that Sands Capital appears to follow otherwise? AFI researchers have lived with this cartel conduct for years now, and they believe Sands Capital was determined to get in on the HealthCare.gov “Datapalooza” that Todd Y. Park would bring them via Athenahealth. [Datapalooza](#) is the actual name Mr. Park gave to his dubious “open government” giveaways of healthcare data while CTO at HHS. AFI researchers believe it is likely that Sands Capital kept the Baidu transactions below the radar screen in order to avoid awkward questions about Park’s role in Baidu, Athenahealth and Facebook financings and business activity, especially surrounding Obamacare and HealthCare.gov. Notices of stock acquisitions are part of America’s securities fraud watchdog infrastructure. Readers should know that independent stock monitoring analysts like Morningstar use automated tools that send alerts/notices when companies file notice of new acquisitions. No such alerts occurred for Athenahealth, Facebook or Baidu ***because the notices were never filed.***

### [SEC fraudster](#)

Fig. 8—S.E.C. Certifications are legal evidence. When a fund compliance officer signs an S.E.C. filing, he or she is signing an affidavit that is enforceable as evidence in court. If that person lies or in some other way willfully misrepresents the facts, it is the same as lying under oath in a courtroom. The problem for Sands Capital’s Robert C. Hancock is that intentional withholding of certifications, with the intent to deceive the public, is illegal since the omission misleads the public who must then rely on inaccurate information. Sands Capital’s compliance officer Robert C. Hancock avoided liability by not signing Sands Capital’s chief compliance officer, Robert C. Hancock, may have been trying to avoid personal liability by not signing what would otherwise be fraudulent representations of truthfulness. Corporate officers like Hancock can be personally liable if they sign knowingly false certifications under oath. It’s the same thing as knowingly making a false statement in court. Here’s the SC 13G acquisition

certification Hancock avoided signing for initial Athenahealth, Baidu and Facebook stock disclosures:

*“Item 10. Certification: By signing below I certify that, to the best of my knowledge and belief, the securities referred to above were acquired and are held in the ordinary course of business and were not acquired and are not held for the purpose of or with the effect of changing or influencing the control of the issuer of the securities and were not acquired and are not held in connection with or as a participant in any transaction having that purpose or effect. SIGNATURE: After reasonable inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.”*

Here’s an example of a later Athenahealth SC 13g acquisition certification that Hancock did sign on [Feb. 13, 2013](#), so he knows what to do, he just didn’t do it when Athenahealth stock was first acquired. Hancock was probably choking on the clause in red above: “... were not acquired and are not held for the purpose of or with the effect of changing or influencing the control of the issuer of the securities and were not acquired and are not held in connection with or as a participant in any transaction having that purpose or effect.” Hancock may have refused to sign the Athenahealth, Baidu and Facebook certifications because he knew that:

1. Athenahealth was an inside job among selected funds, companies and individuals to control certain markets and global events;
2. Baidu, like Facebook, was a fabrication of James W. Breyer, Accel Partners LLP, and Facebook’s largest shareholder; therefore, everything about these stock maneuvers was designed to manipulate the cartel’s global agenda, which included the creation of a Chinese repository, potentially for exported U.S. healthcare and other data; and
3. Facebook & Baidu were both running on software property stolen from Columbus innovator, Leader Technologies; therefore, these offerings were used to generate funds for the express purpose of misappropriation of patents, copyrights and trade secrets that would cause and effect the manipulation of the U.S. healthcare sector, among others. Presumably, Hancock would want to stay out of jail by refusing to put his signature on a form where he clearly knew there was **an intent to influence business and political events**. Tellingly, he signed **all** of his other certifications during this period. What U.S. judge or regulator is complaining? Who would complain about Sands Capital’s

failure to file the S.E.C. Form SC 13G notices of acquisition of Facebook, Baidu and Athenahealth stock?

Click Official's Name to view his or her financial disclosure.

-  [Mary L. Schapiro](#)

Not S.E.C Chairman [Mary L. Schapiro](#)—she held a boatload of “dark pool” Fidelity, Vanguard, AllianceBern, TIAA-CREF and T. Rowe Price funds.

-  [Rebecca M. Blank](#)

Not Commerce Secretary #1 [Rebecca M. Blank](#)—she held TIAA-CREF, Vanguard and Fidelity funds.

-  [Penny S. Pritzker](#)

Not Commerce Secretary #2 [Penny S. Pritzker](#)—she holds up to \$23.4 million Morgan Stanley, JPMorgan and Goldman Sachs Facebook dark pools.

-  [Eric H. Holder](#)

Not Attorney General [Eric H. Holder](#)—he held T. Rowe Price and Fidelity funds. In fact, Holder held Fidelity Contrafund, the largest single Facebook mutual fund stock holder, valued at \$413 million.

*Photos: Holder—Huffington Post; Pritzker—White House; Blank—U.S. London Embassy; Schapiro—NY Times.* Who in the judiciary would complain?

Click Judge's Name to view his or her financial disclosure.

-  [John G. Roberts, Jr.](#)

Not *Leader v. Facebook* Chief Justice [John G. Roberts, Jr.](#)—he held Microsoft, T. Rowe Price, Fidelity, Janus, Vanguard and Blackrock funds, including Fidelity Contrafund.

-  [Alan D. Lourie](#)

 [Kimberly A. Moore](#)

 [Evan J. Wallach](#)

Not *Leader v. Facebook* Federal Circuit Judges [Alan D. Lourie](#), [Kimberly A. Moore](#) and [Evan J. Wallach](#)—they held Fidelity, Vanguard and T. Rowe Price funds, including Fidelity Contrafund.

- [Leonard P. Stark](#)

Not *Leader v. Facebook* District Court Judge [Leonard P. Stark](#)—he held Vanguard and Fidelity funds.

- [David J. Kappos](#)

Not *Leader v. Facebook* Patent Office Director [David J. Kappos](#)—he held over a million dollars of Vanguard funds.

*Photos: Kappos—Politico; Stark—udel.edu; Wallach—Fed. Cir.; Lourie—Fed. Cir.; Moore—mit.edu; Roberts—sltrib.com.* The victims are complaining On Nov. 19, 2008, [Leader Technologies](#) filed a patent infringement lawsuit against Facebook. Leader proved that Facebook stole the engine that runs Facebook, yet were ruled against anyway by the biased judges mentioned above, based on fabricated evidence. In May 2012, Facebook IPO investors began filing class action lawsuits, claiming they had been defrauded and damaged by the NASDAQ “glitch.” Complaints have been filed to inspectors general seeking justice. Others have filed complaints too, like Paul Ceglia and Rembrandt Social Media. America’s regulatory mechanisms are supposed to help prevent waste, fraud and abuse, not aid and abet it. The latter is called state-sponsored terrorism and totalitarianism. In the case of the HealthCare.gov debacle, and the theft of Leader Technologies’ social networking invention, the failure of the S.E.C. to police Sands Capital Management LLC enabled them to press their hidden agenda using fraudulent funds. That agenda has led to a disastrous HealthCare.gov architecture, corrupted by Athenahealth conflicts of interest, using Leader Technologies’ software which has become a mess of hacked pieces and parts. The agenda also threatens America’s healthcare data security since Sands Capital took its Facebook IPO winnings and bought \$2.2 billion in the Baidu Inc. sometime between Feb-Aug 2013.

[Robert C. Hancock, Chief Compliance Officer, Sands Capital Management, LLC](#)

Fig. 9—Robert C. Hancock, Chief Compliance Officer, Sands Capital Management, LLC. Misled the American public by failing to file stock acquisition reports in a timely manner for Facebook, Baidu and Athenahealth. These failings concealed substantial Chinese influences regarding Obamacare and American data infrastructure. *Photo: Sands Capital.*

[Jonathan Goodman, Chief Counsel, Sands Capital Management, LLC](#)



Fig. 10—Jonathan Goodman, Chief Counsel, Sands Capital Management, LLC; former partner, Gibson Dunn LLP (Facebook's *Leader v. Facebook* law firm, and also counsel to the Federal Circuit and Federal Circuit Bar Association). *Photo: Sands Capital*. A solid democratic house cannot be built upon a foundation of regulatory corruption Questions for Sands Capital's compliance officer Robert C. Hancock would be why he did not submit the notices of new stock acquisition forms with his signed certifications for Athenahealth, Baidu and Facebook. If he had done this, perhaps over six million Americans would not be struggling to replace their cancelled healthcare plans because the program would never have begun.


 [Todd Y. Park](#)

Thomas G. Hungar, Gibson Dunn LLP. Failed to disclose conflicts of interest in *Leader v. Facebook*; counsel to the Federal Circuit and Microsoft (one of Facebook's largest stockholders); Chief Justice John G. Roberts, Jr. is a personal mentor. Gibson Dunn LLP also represents the U.S. in *U.S. v. Paul Ceglia (Ceglia v. Zuckerberg)* where U.S. attorney Preet Bharara was formerly employed by Gibson Dunn—an obvious conflict. *Photo: Gibson Dunn LLP*. Hancock's ethics counsel is none other than another former Gibson Dunn LLP attorney, [Jonathan Goodman](#). Goodman was at Gibson Dunn LLP with Thomas G. Hungar during the *Leader v. Facebook* case. Goodman's other former firm, Cravath, Swaine & Moore LLP, just received [David J. Kappos](#), former director of the U.S. Patent Office, as a new partner. Kappos only arrived after he had ordered an unprecedented 3rd reexamination of Leader Technologies' patent. Kappos had purchased more than a million dollars of Vanguard "dark pool" funds, all on [Oct. 27, 2009](#), within weeks of his appointment by President Obama. Robert C. Hancock's ethical lapses have damaged millions of Americans Apparently, Hancock was advised by Goodman/Gibson Dunn LLP that it was ethically acceptable **not** to file the Athenahealth, Baidu and Facebook stock acquisition notices. Mr. Goodman's former firm, Gibson Dunn LLP, swirls at the center of everything that has gone horribly wrong with this Obama administration, including the *Leader v. Facebook* judicial corruption scandal. Had Hancock filed in a timely manner, questions about Todd Y. Park's Athenahealth duplicity could have been raised. Athenahealth's close associations with Chinese interests could have been scrutinized. Sands Capital's role in the Facebook pump and dump IPO scheme would have become visible. Hancock's failure to file and certify did not allow regulatory mechanisms to work.

 [Barack Hussein Obama](#)

Fig. 10—Pres. Barack H. Obama. *Photo: jeannotramambazafy.overblog.com* Questions for President Obama Given the suspicious timing of your appointment of Todd Y. Park to oversee America's healthcare and digital infrastructure:

1. How much do you know about SANDS CAPITAL'S collusion with the Chinese?

2. What are you going to do about it?
3. What assurances can you give us that the tech people you have hand picked are worthy of America's trust?
4. Will the new systems really protect Americans' privacy, property and security?
5. Did you know that your Securities Chair held stock in Facebook and Baidu *before* the Facebook IPO?
6.  [Anita B. Dunn, White House Counsel; partner, Perkins Coie LLP](#)

*Photo: Politico.*

 [Robert F. Bauer, White House Counsel; partner, Perkins Coie LLP](#)

*Photo: Wikipedia.*

Why didn't your personal White House counsels from Perkins Coie LLP, namely Robert F. Bauer and Anita B. Dunn, husband and wife respectively, submit ethics pledges and financial disclosures? Did you know that Facebook was one of their clients?

7. Where are Todd Y. Park's financial disclosures and written ethics pledges?
8. Did you know that a [Florida judge was ordered to recuse himself](#) from a case where he was Facebook Friends with one of the litigating attorneys? What do [your 50 million "likes"](#) say about your appointment of two of the four judges in the *Leader v. Facebook* case, not even counting all their financial holdings in Facebook, or the [Patent Office's](#) "likes"?

Summary of ethical standards to which the persons above swore solemn public oaths to uphold Judges

— Code of Conduct for U.S. Judges, [Canon 2](#): *"A judge should avoid impropriety and the appearance of impropriety in all activities."* Judges—U.S. Courts.gov, Guide to Judiciary Policy, [Ethics and Judicial Conduct, p. 20-2](#): *"Canon 3C(3)(c) provides that a financial interest 'means ownership of a legal or equitable interest, however small,' with certain exceptions not applicable to this situation. Ownership of even one share of stock by the judge's spouse would require*

*disqualification.” Many types of mutual fund holdings are not exempt from this policy (p. 106-1 thru 4). “a judge who chooses to invest in such mutual funds should evaluate whether his or her ‘interest’ in the fund might be affected substantially by the outcome of a particular case, which would require recusal under Canon 3C(1)(c)” (p. 106-3). [If the largest tech IPO in American history—Facebook—does not apply, then this policy is meaningless sophistry.]* Executive Branch Employees—Standards

of ethical conduct for employees of the executive branch [5 C.F.R. §2635.501](#): *“avoid an appearance of loss of impartiality in the performance of his official duties”* Attorneys—Model Rules of Professional Conduct, [Preamble \[6\]](#): *“a lawyer should further the public’s understanding of and confidence in the rule of law and the justice system because legal institutions in a constitutional democracy depend on popular participation and support to maintain their authority.”*

Directors—Business Judgment Rule, [Parnes v. Bally Entertainment Corp.](#), at 1246: *“The business judgment rule ‘is a presumption that in making a business decision the directors of a corporation acted on an informed basis, in good faith and in the honest belief that the action taken was in the best interests of the company [and was not based on self-dealing].”* Background: [Funwallz.com](#)

\* \* \*

Posted by [K. Craine](#) at [1:21 PM](#)  [http://img2.blogblog.com/img/icon18\\_edit\\_allbkg.gif](http://img2.blogblog.com/img/icon18_edit_allbkg.gif)

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1.

[K. Craine](#) January 29, 2014 at 7:42 AM

You may want to read this LAW360 article about Federal Circuit Judge Michel.

I just checked. Fed. Cir. Judge Paul R. Michel is NOT invested in the Facebook cartel, at least according to his financial disclosure.

He did not, however, police the Federal Circuit's conflicts of interest in LEADER V. FACEBOOK since Facebook's attorney, Thomas G. Hungar, Gibson Dunn LLP, had represented the interests of the whole court and the Federal Circuit Bar Association in a 2010 ethics case, ironically.

LAW360 HEADLINE: "Strong Software Patents Crucial, Michel Tells Justices"

"As the U.S. Supreme Court considers how to evaluate when software can be patented, former Federal Circuit Chief Judge Paul Michel warned the justices Monday that adopting a standard that weakens patent protection for software would "cripple, if not destroy, computer-related industries."

[http://www.law360.com/ip/articles/504692?nl\\_pk=3d7de43c-2a83-457b-8e08-511bc28d2aec&utm\\_source=newsletter&utm\\_medium=email&utm\\_campaign=ip](http://www.law360.com/ip/articles/504692?nl_pk=3d7de43c-2a83-457b-8e08-511bc28d2aec&utm_source=newsletter&utm_medium=email&utm_campaign=ip)

Here's Judge Michel's 2008 financial disclosure: <http://www.judicialwatch.org/wp-content/uploads/2013/11/Paul-R-Michel-Financial-Disclosure-Report-for-2008.pdf?V=1>

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2.

[Rain On your parade January 31, 2014 at 12:24 PM](#)

Check out this FLORIDA RULING. It says a judge must disqualify himself for Facebook-friending one of the attorneys in a case before him. This is kid's play compared to the abuse Leader Technologies has received...

>>>Patent Office's Facebook site to 10,000+ employees, put up before the trial and reexamination.<<<

>>>Barack Obama's tens of millions of likes, probably all of the Facebook attorneys.<<<

>>>Barack Obama's appointment of two of the four judges in LEADER V. FACEBOOK.<<<

>>>HealthCare.gov claiming Leader's invention is open source.<<<

<http://m.washingtonpost.com/news/volokh-conspiracy/wp/2014/01/30/the-law-of-friending/>

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3. <http://img2.blogblog.com/img/b36-rounded.png>

[dave123January 31, 2014 at 5:56 PM](#)

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The 2008 finance crisis was not an accident it was caused by an out of control industry and at the wheel was chief economic advisor Larry Summers, Summers who played a MAJOR role in the Deregulation of Derivatives, And became PRESIDENT of HARVARD in 2001 And New that FACEBOOK was stolen, and new of the THEFT OF Leader Technologies' when the Winklevoss made a complaint to Lawrence Larry Summers PRESIDENT of HARVARD they were tolled to piss of Summers wanted THE FACEBOOK CLUB for him self but Summers needed that suck up little shit Mark Zuckerberg to do it, But the IDEA FACEBOOK was not the Winklevoss nor was it Mark Zuckerberg IDEA,

WAYNE CHANG KNOWS HOW FACEBOOK WAS STOLEN Wayne Chang filed a lawsuit against the Winklevoss brothers knowing that Facebook was stolen, Chang said that the Winklevoss brothers merged their company, called ConnectU, with Chang's web development company to make a new company: The Winklevoss Chang Group (WCG). Chang complained that the Winklevosses "expressly agreed that the litigation between ConnectU and Facebook was an asset of ConnectU and an asset of WCG," according to BusinessInsider. Chang never got any money when the Winklevosses received \$65 million as part of the settlement but the \$65 million was just a fuck off from Mark Zuckerberg Larry Summers and James W. Breyer. Even the "like" button was stolen from the family of the late Dutch inventor, Johannes Van Der Meer

More of Larry Summers friends chief economic advisor Larry Summers Henry Paulson of Goldman Sachs and Geithner to pay Goldman Sachs 100 cents on the dollar Paulson and Bernanke ask congress for \$700 billion to bail out the banks. BUT NO BAILOUT FOR LEHMAN BROTHERS GONE AND THE ORDERS CAME FROM GOLDMAN SACHS TO LARRY SUMMERS NOT TO BAIL THEM OUT?? just so Goldman Sachs can be number ONE? IN 1999, at the urging of Summers and Rubin congress passed the Gramm-Leach-Bliley Act and cleared the way for future mergers, in 1998 someone tried to regulate them it was Brooksley Born but Larry Summers kill this, Summers had 13 bankers in his office and directing her to stop Greenspan Rubin and SEC chairman Arthur Levitt issued a joint statement condemning Born the securities and exchange commission agency conducted no major investigation in to the bank during the bubble and 146 people were gutted from the securities enforcement division? When David contacted securities and exchange commission about LEHMAN BROTHERS GOLDMAN SACHS AND LARRY SUMMERS AND FACEBOOK there were only four people WORKING THERE and then down to just ONE?? and his job was to turn the lights out

OBAMA picked Mary Schapiro the former CEO of FINRA to run the securities and exchange commission who held stock in both Facebook and Baidu (China) before the Facebook IPO via her investment in T. Rowe Price the securities and exchange commission agency also ignored numerous whistleblower warnings of improper “dark pools” activity, (PAY OF)

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4. <http://img2.blogblog.com/img/b36-rounded.png>

[dave123February 2, 2014 at 6:47 PM](#)

Larry Summers + President Barack Obama picked Mary Schapiro the former CEO of FINRA to run the securities and exchange commission who held stock in both Facebook and Baidu (China) before the Facebook IPO via her investment in T. Rowe Price the securities and exchange commission agency also ignored numerous whistleblower warnings of improper “dark pools” activity, (PAY OF)

Larry Summers + President Barack Obama (appointed Leonard P. Stark to the judge’s seat in Delaware Federal District Court eight days after Stark’s court allowed Facebook to get away with jury and court manipulation of an on-sale bar verdict which was attained without a single piece of hard evidence; Barack and Michelle Obama were evidently protecting their 47 million “likes” on Facebook)

Larry Summers + President Barack Obama new found friends, Facebook cartel had it all covered, They had it all already S.E.C. Chair Mary L. Schapiro, Commerce Secretary #1 Rebecca M. Blank, Commerce Secretary #2 Penny S. Pritzker, Patent Office Director David J. Kappos, Attorney General Eric H. Holder and Chief Justice John G. Roberts, Jr. were well cared for.

Larry Summers + President Barack Obama + Baidu(China) All had back door keys to the NSA then add your healthcare (Obamacare), financial (Wall Street), telephone and online data (NSA) to your Dark Profile, and you have the ultimate Big Brother file on every person on the planet and CHINA HAD THE BACK DOOR KEYS TO THE NSA???? with facebook and their repeated breaches of security and their now ubiquitous intrusions on people’s privacy?

Larry Summers + Facebook The 2008 finance crisis was not an accident it was caused by an out of control industry and at the wheel was chief economic advisor Larry Summers, Summers who played a MAJOR role in the Deregulation of Derivatives, And became PRESIDENT of HARVARD in 2001 And New that FACEBOOK was stolen, and new of the THEFT OF Leader Technologies’ when the Winklevoss made a complaint to lawrence larry summers PRESIDENT of HARVARD they where tolled to piss of summers wonted THE FACEBOOK CLUB for him self but summers needed that suck

up little shit mark zuckerberg to do it, The 2008 finance crisis was not an accident it was caused by LARRY SUMMERS?

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5.  <http://img2.blogblog.com/img/b36-rounded.png>

[dave123February 2, 2014 at 6:49 PM](#)

Larry Summers + election manipulation on FB Since that data was not equally available to the opposition, use of this data about you amounts to election manipulation. The fact that so many foreigners are associated with Facebook amounts to foreign influence on U.S. elections, which is illegal. This undue influence hurts every American. Ditto for the sovereign elections in Germany, France or any other country, like fucking Germany ASS-HOLE The Facebook Club run by Larry Summers used the promise of wild Facebook IPO returns as the currency for their plans to install Barack Obama as President and press their global data gathering agenda

Larry Summers + FB + Robin Y. Li Robin Y. Li became CEO of Baidu in Jan. 2004. Coincidentally, that is the very same month Mark Zuckerberg claims he started Facebook (“in one to two weeks”) and launched it on Feb. 4, 2004. The name of his British Virgin Islands hide away for his Baidu holdings probably says it all—Handsome Reward. Sands Capital appears to have been worried about the appearance of impropriety? Had they disclosed Baidu in a timely way, eyebrows would have been raised about possible Chinese involvement in the Obama cabinet, as well as in American healthcare and data infrastructure. Something is clearly amiss, Robin Y. Li NEW THAT FB WAS STOLEN and that it was Larry Summers who was running FACEBOOK ow shit?

Larry Summers + friends chief economic advisor Larry Summers Henry Paulson of Goldman Sachs and Geithner to pay Goldman Sachs 100 cents on the dollar Paulson and Bernanke ask congress for \$700 billion to bail out the banks. BUT NO BAILOUT FOR LEHMAN BROTHERS GONE AND THE ORDERS CAME FROM GOLDMAN SACHS TO LARRY SUMMERS NOT TO BAIL THEM OUT?? just so Goldman Sachs can be number ONE? Paulson was a dick who did not know how to work out shit if someone stuck a spade up his ass

THIS IS IT VERY ONE GET ON TWITTER

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[K. CraineFebruary 3, 2014 at 12:40 PM](#)

President Obama claimed last night that there was “not even a smidgen of corruption” in the IRS scandal. Really now Mr. President? How can any self-respecting person make such a claim about a sprawling government agency with 106,000 employees? Such a claim telegraphs the massive corruption that we have proved exists within this administration. An administration where Yes is No and wrong is right. Given that, a No from Obama means a Yes.

Here’s an excerpt from the New York Times article:

—— Mr. O’Reilly responded that there were “unanswered questions” and asked again if there was corruption in the I.R.S.

“There were some boneheaded decisions,” the president said.

“But no mass corruption?” Mr. O’Reilly asked.

“Not even mass corruption — not even a smidgen of corruption,” Mr. Obama said. ——

SOURCE: “Obama Is Tackled by O’Reilly in Pre-Game Interview” by Peter Baker, Feb. 22, 2014, The New York Times [http://www.nytimes.com/2014/02/03/us/politics/obama-is-tackled-by-oreilly-before-game.html?\\_r=0](http://www.nytimes.com/2014/02/03/us/politics/obama-is-tackled-by-oreilly-before-game.html?_r=0)

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6.  <http://img2.blogblog.com/img/b36-rounded.png>

[Darren February 3, 2014 at 4:22 PM](#)

A couple of additional items to inform your congressperson about along with the overwhelming conflicts of interest already presented here David Kappos encouraged his employee’s, of whom include the judges that work for the USPTO, to use Facebook. He states on the USPTO website. “I’m confident our Facebook presence will complement the USPTO Web site as a means of communicating and connecting with the public and our stakeholders in the intellectual property community. On the other hand, Chief Justice Roberts at the Fourth Circuit Court of Appeals Annual Conference in 2011 said that he recommends to the law clerks not to use social media, Facebook and Twitter, because a person could gain insight by stray comments and that would not be good. Justice Breyer, who has a Twitter and Facebook account, stated at a House Appropriations Subcommittee, “Judges wear black robes so that they will resist the temptation to publicize themselves,” Breyer said. “Because we speak for the law, and that is to be anonymous. So I wouldn’t want to have followers on the tweeter or the Facebook page but for my children, and I can get in touch with them anyway.” So



the question is, If Chief Justice Roberts discourages law clerks from using Facebook and Justice Breyer is against using it publicly, then why in the world would Kappos open a Facebook account for the USPTO, and encourage the patent office employees, which includes 50-100 patent judges, to use it and then open a Directors reexam at the same time against Leader? His conduct appears suspect and corrupt! 🖼️😬

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7.

[Rain OnyourparadeFebruary 4, 2014 at 7:31 AM](#)

Check out this Russian (OK, Ukrainian) risk to HealthCare.org.

Belarus link to HealthCare.gov raises concerns over possible cyber attack,

<http://fxn.ws/1gJ1auQ>

The Ukrainian software official, Valery Tsepka told a local radio station in Minsk that U.S. Health & Human Services is “one of our clients” and that “we are helping Obama complete his insurance reform.”

HHS was run by Todd Park, the guy with the Chinese connections also. What’s wrong with American programmers for American healthcare. This breach of U.S. sovereignty by this President is just criminal.

Reply [Delete](#)

8.  <http://img2.blogblog.com/img/b36-rounded.png>

[Mark GoeingsFebruary 4, 2014 at 2:10 PM](#)

There is no information missing here. Form 13g is only used when a fund acquires more than 5% of a publicly traded company. That’s why you don’t see these disclosures here. No conspiracy afoot; this is just basic SEC procedure.

And I am pretty shocked that you have explicitly accused Fenwick and West of providing source code to Mr. Zuckerberg? Fenwick is a very well regarded firm and I cannot even begin to imagine something like that ever happened. But in any event I think you are setting yourself up for a very nasty libel lawsuit.

Reply [Delete](#)

## Replies

9.

[K. Craine February 4, 2014 at 6:30 PM](#)

Mark. The 5% rule is SC 13G/A, 13d-1(a). However, your conclusion is misleading, hopefully not knowingly so. The rule for investment companies is much more strict. The rule (a) you cite mainly applies to corporations and their holders, which can include an investment company's holdings. But, an investment company has stricter reporting rules for its portfolio investments. It must report everything, not just more than 5% holdings. Rule 13 has four main sections, you cited only (a). It also has Rule 13d-1(b), Rule 13d-1(c) and Rule 13d-1(c). <http://www.law.cornell.edu/cfr/text/17/240.13d-1>

Easier to follow regarding investment companies is 15 U.S. CODE § 80A-8 – REGISTRATION OF INVESTMENT COMPANIES <http://www.law.cornell.edu/uscode/text/15/80a-8>

We'll use Sands Capital's other filings to disprove your statement. Sands Capital has filed many reports for investments of less than 5%.

Here are some examples:

CREE, INC. on Feb. 14, 2012 – 249,600 shares representing \*\*\*0.22% ownership\*\*\*.  
<http://www.sec.gov/Archives/edgar/data/895419/000102006612000004/cree0212.txt>

FMC TECHNOLOGIES, INC. on Feb. 14, 2012 – 11,144,206 shares representing \*\*\*4.68% ownership\*\*\*. <http://www.sec.gov/Archives/edgar/data/1020066/000102006612000007/fti0212.txt>

VARIAN MEDICAL SYSTEMS, INC. on Feb. 13 – 56,650 shares representing \*\*\*0.05% ownership\*\*\*  
<http://www.sec.gov/Archives/edgar/data/203527/000102006612000002/var0212.txt>

We could go on. Bottom line. Investment companies must report “in the public interest or for the protection of investors.” 15 U.S. CODE § 80A-8(b).

[Delete](#)

10. Reply

11.

[K. CraineFebruary 4, 2014 at 4:05 PM](#)

This is an OPINION blog, Mark. It is a citizen's right to express his or her opinion. Inform yourself of the facts and express your opinion.

We have covered Fenwick's misconduct thoroughly in past posts. Take note of such things as "Christopher P. King" and his shadow self, "Christopher-Charles King" for starters. The opinion is well founded. Those who have encountered Fenwick's treachery have another view than your "well regarded" caricature.

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[K. CraineFebruary 5, 2014 at 7:17 AM](#)

Almost forgot to mention. Feb. 4 (yesterday) was the 10th anniversary of Mark Zuckerberg's, James W. Breyer's, Accel Partners LLP's, Fenwick & West LLP's theft of Leader Technologies' U.S. Patent No. 7,139,761 invention.

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**ANTI-CORRUPTION GROUP AGAINST GREEN-WASHING BY CAR SCAM CORPORATION ASKS YOU TO PRINT AND PUT THESE FLIERS UNDER THE WINDSHIELD WIPER OF ANY TESLA'S YOU SEE, AND SEND THEM TO YOUR ELECTED OFFICIALS AND ASK THEM WHAT THEY ARE DOING ABOUT THIS SCANDAL:**

**GLOBAL ANTI-CORRUPTION ADVOCACY GROUP SAYS:**

"Lithium ion batteries, when they burn, cause brain cancer, liver cancer and other, potentially lethal, toxic poisoning. Certain regulators are told to "ignore these issues" because certain lithium ion investors donated cash to certain campaigns. The chemicals for lithium ion batteries come from countries which needed to be invaded in order to monopolize the mining of those chemicals. Certain politicians are told to "ignore these issues" because certain lithium ion investors engaged in war profiteering in order to control those minerals.

The FAA has issued numerous warnings and videos showing that lithium ion batteries do spontaneously self-ignite and crash airplanes. Numerous people have been killed in lithium ion plane crashes. Certain regulators are told to "ignore these issues" because certain lithium ion investors donated cash to certain campaigns. Flight MH370 was carrying tons of lithium ion batteries in it's cargo hold.

Lithium ion batteries have self-ignited and set numerous children and senior citizens on fire. They have set homes on fire. They have set offices on fire. They have set Apple Stores on fire. You constantly hear about passenger airlines being forced to land because passengers “smell smoke in the cabin”. This is almost always a lithium ion battery going off in the cabin and exposing all of the passengers to it’s carcinogenic ignition vapors. There have been multiple recalls of Tesla for fires including the battery charger cord setting homes on fire and the need for an entire titanium add-on plate to cover the whole underside of the Tesla. Tesla’s have now been involved in many deaths.

Silicon Valley investors took over the lithium ion battery market, along with Goldman Sachs (recently called before Congress for this very same “commodity manipulation”), because they knew they were getting large government hand-outs from the Department of Energy in exchange for campaign contributions.

Lithium ion batteries lose their power and memory over a relatively short time. Lithium ion batteries blow up when they get wet or bumped. Fisker Motors went out of business when millions of dollars of Fisker cars, using lithium ion batteries, got wet and all blew up. Tesla battery packs have blown up, on multiple occasions, from simply hitting bumps in the road. Manufacturing these kinds of batteries is so toxic that even China, a country known for the most minimal regulations, has closed a huge number of battery factories because of the massive numbers of deaths they caused to workers and nearby residents.

Journalists have published a glut of articles exposing cover-ups about the dangers and corruption involved with lithium ion batteries. The U.S. Government and numerous groups have filed charges against Panasonic, and similar battery companies for bribery, corruption, dumping, price fixing and other unethical tactics.

Every key investor in lithium ion was also a campaign donor who also received huge federal cash from the Department of Energy in the same funding cycle in which they paid campaign contributions. By driving a Tesla, in addition to the common public perception that it is a “douche-bag car”, there is something far worse about driving it. You are making a public statement to the world that you support organized crime by driving this car. Here is why: Investigators say that, political operatives David Plouffe, Rahm Emanuel, Steven Rattner, Bill Daly, David Axelrod and Robert Gibbs arranged with Silicon Valley investors to take over the lithium battery industry in order to monopolize the trillions of dollars of lithium, and related mining deals, in Afghanistan. The Afghan war has now cost American’s over 6 trillion dollars, with almost nothing to show for it.

They say that they traded federal funding for campaign support assisted by Harry Reid and Dianne Feinstein, who received numerous stock and cash kickbacks in the scheme. They say they used the

money to fund political campaigns. They used the Silicon Valley investors internet companies, (mostly Google), to manipulate voter perceptions and web searches in favor of their agenda. The Silicon Valley investors received favorable federal laws, tax gifts, free federal loans, stock bumps and other perks. The Silicon Valley investors companies that used the Afghan minerals: Abound, Solyndra, Fisker, Ener1, Tesla, and many, many more, that received the Department of Energy kickback funds, managed by Steven Chu, have all either failed, been raided, been charged with fraud or otherwise turned out to be disasters because they were based on a financial fraud skimming scheme instead of a good business plan. Anyone who spoke out about details of the scam, particularly journalists, had a character assassination hit-job ordered on them by Axelrod, Gibbs and Carney; using tabloid fronts that they controlled.

All of these facts are known, in great detail, by many investigators. Nearly a million pages of evidence exist. A Special Prosecutor is required to perform proper prosecutions. No matter what political party you belong to: This is organized crime against the public and you are supporting it if you drive a Tesla. All of this information can now be validated, and confirmed, on any law enforcement or investigative news database.”

12.

[Rain On your parade February 5, 2014 at 9:35 AM](#)


By my tally, these Facebook loving criminals, sorry attorneys, only know how to misquote the law. The jig is up boys and girls. How do you know an attorney is lying?

His/her lips are moving.

Our beloved Harvard-bred President brags about teaching Constitutional law for a decade. Hmmm

## **Google Bankrolled By The CIA | Conscious Ape**

Google, Facebook, eBay, PayPal - Evidence is mounting that these internet giants could all be **CIA** fronts funded by the spy agency's Silicon Valley venture capital arm...

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[consciousape.com/2012/05/03/google-bankrolled-by-the-cia/](https://consciousape.com/2012/05/03/google-bankrolled-by-the-cia/)

## [Facebook, the CIA, DARPA, and the tanking IPO - NaturalNews.com](#)


Facebook, the **CIA**, DARPA, and the tanking IPO. Español Mobile Site. Home Subscribe (free) ... (**NVCA**). The chairman of **NVCA**? Jim Breyer. Gilman Louie happened to be the first CEO of the important **CIA** start-up, In-Q-Tel.

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## [PDF](#) **Jim Breyer of Accel Partners Elected Chairman Of National ...**

Jim Breyer of Accel Partners Elected Chairman Of National Venture Capital Association  
SECTION: FINANCIAL NEWS LENGTH: 694 words ... Central Intelligence Agency (**CIA**)  
Kleiner Perkins Caufield Byers; and Chad Waite, OVP Venture Partners.

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## internet - Does the CIA own part of Facebook? - Skeptics ...

Does the **CIA** own part of Facebook? That is the Internet rumor, and it is gaining believers as Facebook plays a role in destabilizing regimes from Libya to China.

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[skeptics.stackexchange.com/questions/2131/does-the-cia-own-part-of-f...](https://skeptics.stackexchange.com/questions/2131/does-the-cia-own-part-of-f...)

## Facebook, the CIA, DARPA, and the Tanking IPO

Facebook, the **CIA**, DARPA, and the Tanking IPO. ... a man named Gilman Louie joined the board of the National Venture Capital Association of America (**NVCA**). The chairman of **NVCA**? Jim Breyer. Gilman Louie happened to be the first CEO of the important **CIA** start-up, In-Q-Tel.

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[cia-darpa-tanking-ipo-1299880](https://ibtimes.com.au/facebook-cia-darpa-tanking-ipo-1299880)

## Facebook and the CIA | ZDNet


One of Greylock's senior partners is called Howard Cox, another former chairman of the **NVCA**, who is also on the board of In-Q-Tel. What's In-Q-Tel? Well, believe it or not (and check out their website), this is the venture-capital wing of the **CIA**.

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## Facebook, the CIA, DARPA, and the tanking IPO - Prison Planet.com

Facebook, the **CIA**, DARPA, and the tanking IPO. Jon Rappoport Prisonplanet.com ... a man named Gilman Louie joined the board of the National Venture Capital Association of America (**NVCA**). The chairman of **NVCA**? Jim Breyer. Gilman Louie happened to be the first CEO of the important **CIA** start-up, ...

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## Facebook data mining for CIA and US Defense? - snopes.com

Facebook data mining for **CIA** and US Defense? Spook Central snopes.com > Urban Legends > Spook Central: Facebook data mining ... May 13, 2004 - San Francisco, CA - The National Venture Capital Association's (**NVCA**) ...

 <https://icons.duckduckgo.com/ip2/message.snopes.com.ico>  
[message.snopes.com/showthread.php?t=8758](https://message.snopes.com/showthread.php?t=8758)

## **AnonymousLegionOps™ : Google Bankrolled By The CIA**

"Google, Facebook, eBay, PayPal - Evidence is mounting that these internet giants could all be **CIA** fronts funded by the spy agency's Silicon Valley venture capital arm..."

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[anonymouslegionops.blogspot.com/2012/09/google-bankrolled-by-cia.html](https://anonymouslegionops.blogspot.com/2012/09/google-bankrolled-by-cia.html)

## **Gilman Louie - Wikipedia, the free encyclopedia**

Gilman Louie (born 1960) is a technology venture capitalist who got his start as a video game designer and then ran the **CIA** venture capital fund In-Q-Tel He graduated in 1983 from San Francisco State University.

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[en.wikipedia.org/wiki/Gilman\\_Louie](https://en.wikipedia.org/wiki/Gilman_Louie)

## [The CIA and NSA Want You to Be Their Friend on ... - Infowars](#)

The **CIA** and NSA Want You to Be Their Friend on Facebook. 0 1 0. ... he is also a former chairman of the National Venture Capital Association ... "identifies and partners with companies developing cutting-edge technologies to help deliver these solutions to the Central Intelligence Agency and ...

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[nsa-want-you-to-be-their-frie...](https://www.infowars.com/the-cia-and-nsa-want-you-to-be-their-frie...)

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## **The dark side of venture capital: Five things startups need to know**

By [Conner Forrest connerforrest](#) FOR TECH REPUBLIC

Venture capital funding is a great tool for entrepreneurs, but its implications are often not fully understood. Here's what VC-seekers need to know.

 evilbankmoney.jpg

Image: iStockphoto/darak77

Nearly \$27 billion dollars was invested by venture capitalists in 2012. That \$27 billion was invested across 3,723 deals, making the average deal hover at a little over \$7 million.

While that number may seem staggering to many people, it's about average for VC investments made since the dot com bubble burst between 2000 and 2001, according to the



[National Venture Capital Association](#) (NVCA). Yes, the economic impact of the dot com bubble was horrendous, but it did spawn a renewed sense of innovation in startup development.

Companies are running leaner than ever, and because of that VCs are more willing to invest in companies who don't pride themselves on their burn rate. Still, raising venture capital funding can be a risky business if you aren't realistic about what to expect.

Here are some things to think about if you are considering raising your first round.

## 1. Statistically, you will fail

The venture capital investment process is a complicated one and potential companies are vetted thoroughly before they are committed to. With that being said, just because your company is backed by a major VC you aren't guaranteed success.

Think about those 3,723 deals that happened in 2012. In that same year there were only 49 IPOs and 449 mergers and acquisitions (M&A) deals. Granted, those exits came from companies that were invested in probably a decade ago, it is still an interesting ratio to consider.

Micah Rosenbloom, a venture partner at [Founders Collective](#), said that historically, only one out of every 10 companies that a firm invests in with a given fund will be successful. That's not to say that all of the remaining companies will fail, though. According to Tomasz Tunguz, a partner at [Redpoint Ventures](#), "Typical portfolio company failure rates across the industry defined as either shutdowns or returning capital are roughly 40%-50%."

This isn't to discourage hopeful founders that are seeking capital, but to ground your expectations in reality. Besides, entrepreneurship is about having the courage to fail, right? The fact that you are more likely to fail is a fact of life for venture-backed companies, it is not an expectation for the VCs making the investment.

"You never invest in a company thinking that it will fail," Tunguz said.

A VC investment in your company does not guarantee success, but it does mean you have someone in your corner who believes you have what it takes to make this thing work. Once

you have a VC in your corner, you have to make sure you are in sync on what it will take to make this a worthy investment. More importantly, you have to know how long it will take for this investment to pay off.

## **2. There is a timeframe for ROI**

"Typical venture funds are structured as 10 year commitments for the limited partners who invest in the fund," Tunguz said.

Venture capital firms are ten-year vehicles for investors, but that doesn't mean that all companies will be ten years old when they return on the investment. Rosenbloom mentioned that initial investments are made in the first three years. After the portfolio has been established, a firm will typically make follow-on investments over the remainder of the fund's lifecycle.

Ten years may sound like a long time, but you have to consider how long companies like Coca-Cola have been around (since 1892) and some companies that were started in the 2000s have a comparable valuation to Coke. Founders Collective is usually the first institutional round in a company, and Rosenbloom said that they aren't looking for the next cool invention.

"As a venture capital firm, we are not in the business of funding inventors or inventions, we are in the business of funding fast-growing companies," Rosenbloom said.

Considering the first three years as initial investments, a company could only have seven years to "make it." Some VCs, like Rosenbloom, consider seven years the average age for ROI, and the data from NVCA supports that claim.

The NVCA reported in their [2013 Yearbook](#) that, of the 49 IPOs that happened in 2012, the median age for IPO was 7 years old and the mean age for a company to IPO was 8 years old. While some have argued that it is taking longer for startups to mature, Tunguz argues, "The gestation period will likely fall some because of the tremendous exit activity in M&A and IPOs in the last 24 months."

To help you make it through the whirlwind of growth that can happen after an investment, you have to know how much capital you need and when you need it.

### 3. You can take too much funding

"All too often, entrepreneurs will think of raising a Series A round from a reputable VC as the end goal and don't think they can be successful unless they do so. So they reprioritize raising capital over building a valuable product or service and usually end up asking for too much money too soon which ends up in a failed fundraising attempt or a raise on bad terms for the entrepreneur," said Hrach Simonian, a principal at [Canaan Partners](#).

As I mentioned in a [previous article](#), knowing how much money you need can make all the difference in your venture capital experience. It starts by understanding how much money you need and only raising that much money. Raising too much money can force entrepreneurs to make decisions they aren't ready to make.

"If you raise too much money, you have to swing for the fences," Rosenbloom said.

You want the amount of money you raise to coincide with the benchmark you are trying to hit. If you don't have a specific benchmark in mind (which you really should), a good rule of thumb is to consider the amount of capital it takes to sustain your operations for 18 months, then add 25-50 percent for added flexibility and seek to raise that amount of money.

Tunguz said that raising too much capital is far from the gravest sin to be committed by an entrepreneur, "But having a huge sum of money in the bank can entice founders to dramatically increasing burn rate or diffuse the company's energy among many projects. It can be challenging to maintain the same execution discipline created by the scarcity of capital when the bank account is overflowing."

Another risk of raising too much capital is setting the bar too high for your exit. By doing so you will run the risk of not being able to grow into the expectation that was set by raising a large amount of money.

Remember to raise enough to get yourself to the next stage where you can assess whether or not you need to raise more money. Keep in mind that once you choose a firm and raise those funds, that VC will probably get a permanent seat on your board of advisors. Choose carefully, because you are usually stuck with that investor for good.

## **4. You can't fire your VC**

Too many founders abdicate their due diligence when it comes to the firms they end up pitching. Each venture capital firm has its own general focus on specific sectors or verticals. Taking that to a more granular scale, each partner within each specific firm maintains investments in a focused area of expertise.

Founders typically don't appreciate the incentive structure on the side of the fund, which is based on the size and the dynamics of that fund. Understand how the fund makes money to determine if it is a good fit for you. The size of the fund will be a good determinant for whether or not your company will present a quality investment opportunity for the partners.

You have to think of your VC firm as another partner in your business. This leads to one of the single most important aspects of your startup/VC relationship: Make sure your goals for your company line up with your VC's goals for his or her investment. By aligning your goals with those of your VC, you can help potentially avoid a disaster scenario.

"The disaster scenario is that the founding team wants to do something different than the board," Tunguz said.

The risk/reward curves are different for entrepreneurs than they are for VCs, and board members (including your VC) have a legal responsibility to take into account the goals of the investors. So, if your company is losing steam and an acquisition opportunity comes along that is in the best interest of your investors, they might push you to take it, even if it means you don't get paid.

But, of course, you can avoid all that potential heartache by not taking funding to begin with.

## **5. Failure isn't death**

Micah Rosenbloom describes venture capital as jet fuel. If you want to drive somewhere 100 miles away, you'll probably drive there. If you want to get from New York to Los Angeles, you're going to have to fly, and you will need fuel to power that jet.

Venture capital gives you potential—the potential for major success and the potential to fail spectacularly. The good news here—the gospel of venture capital if you will—is that failure is


not the end of the story if you play your cards right. Despite stereotypes, most VCs are actually looking to build relationships with entrepreneurs, not just make money off of them.

"The Valley is small, and life is long," Tunguz said.

According to Tunguz, when it comes to his work at Redpoint Venture, great relationships are the motivation, because even if you fail it's not the end of the world. What is much more important is how you fail and how transparent you are throughout the process. If you keep people informed when you hit a snag and ask for help with a problem, you can build trust with your investors.

Venture capital investors want to know that you will be a good steward of the funds they placed under your control. If you can prove yourself a highly competent entrepreneur and someone who will push as hard as they can to make an idea work, failure will not mean the end of your career as an entrepreneur. At that point, even if you fail, past investors and people involved with your company will be far more likely to fund your next project if they trust the way you work.

As an entrepreneur, burning bridges is unwise. Treat people with respect to build social capital, but don't see them as just a resource either. Other than that, always remember that if you're going to fail, fail big and go down swinging.

 <http://tr1.cbsistatic.com/hub/i/r/2014/11/04/3c21264f-3c5a-4b4f-819c-ba726a82ec80/thumbnail/60x60/7ddff95cf9bcfd66874f3e3cd0b56908/conner-headshot1-10-2014.jpg>

## **About Conner Forrest**

Conner Forrest is a Staff Writer for TechRepublic. He covers Google and startups and is passionate about the convergence of technology and culture.